# **ADMINISTRATION**

Appropriation	Fiscal Year 2010-11 Final Budget	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
Staffing Expenses	92,003,822	88,681,600	88,555,657	104,691,774
Operating Expenses	141,918,738	164,643,407	158,990,499	187,710,265
Capital Expenditures Reimbursements	8,211,871 (38,605,646)	14,142,452 (40,808,157)	10,637,093 (40,748,926)	15,312,824
Contingencies	(36,605,646)	1,681,737	1,473,885	(42,600,952) 1,501,830
Subtotal	205,437,063	228,341,039	218,908,208	266,615,741
Gubiotai	200,407,000	220,041,000	210,300,200	200,010,741
Operating Transfers Out	9,678,973	11,400,402	11,667,804	12,437,269
Total	215,116,036	239,741,441	230,576,012	279,053,010
Revenue				
Taxes	0	0	0	0
Realignment State and Federal Aid	0	0	150.705	0
Fee/Rate	301,132 154,944,527	291,380 155,530,218	158,795 163,484,504	415,711 165,698,233
Other Revenue	7,131,344	8,543,962	(270,634)	18,612,241
Operating Transfers In	8,484,031	8,409,146	7,948,126	6,183,948
Fund Balance/Use of Unrestricted Net Assets	3.588.581	18.725.930	18,725,930	37,840,596
Net County Cost	40,666,421	48,240,805	40,529,291	50,302,281
Total	215,116,036	239,741,441	230,576,012	279,053,010
Budgeted Staffing	872	841	816	797



## **CAPTIAL FACILITIES LEASES**

Appropriation	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2010-11	2011-12	2011-12	2012-13
	Final	Adopted	Final	Adopted
	Budget	Budget	Budget	Budget
Staffing Expenses Operating Expenses Capital Expenditures Reimbursements Contingencies Subtotal	0	0	0	0
	56,678,154	18,202,053	18,052,053	14,998,418
	0	0	0	0
	(2,037,795)	(1,943,662)	(1,943,662)	(1,945,536)
	0	0	0	0
	54,640,359	16,258,391	16,108,391	13,052,882
Operating Transfers Out  Total	0	0	0	0
	54,640,359	16,258,391	16,108,391	13,052,882
Revenue				
Taxes Realignment State and Federal Aid Fee/Rate Other Revenue Operating Transfers In Fund Balance/Use of Unrestricted Net Assets Net County Cost Total	0 0 0 0 0 38,000,000 0 16,640,359 54,640,359	0 0 0 0 0 0 0 0 16,258,391 16,258,391	0 0 0 0 917,784 189,605 0 15,001,002	0 0 0 0 0 0 0 13,052,882 13,052,882



## **ECONOMIC DEVELOPMENT AGENCY**

Appropriation	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year*
	2010-11	2011-12	2011-12	2012-13
	Final	Adopted	Final	Adopted
	Budget	Budget	Budget	Budget
Staffing Expenses Operating Expenses Capital Expenditures Reimbursements Contingencies Subtotal	12,072,568	11,733,326	10,841,247	12,027,678
	41,725,699	84,915,982	44,498,269	73,810,868
	0	0	2,300,450	366,000
	(10,636,771)	(3,965,555)	(5,163,834)	(4,383,984)
	22,375,770	1,336,025	20,692,605	10,143,591
	65,537,266	94,019,778	73,168,737	91,964,153
Operating Transfers Out  Total	3,269,328	4,813,400	2,826,281	12,945,270
	68,806,594	98,833,178	75,995,018	104,909,423
Revenue				
Taxes Realignment State and Federal Aid Fee/Rate Other Revenue Operating Transfers In Fund Balance/Use of Unrestricted Net Assets Net County Cost Total	571	0	3,695	0
	0	0	0	0
	43,041,754	72,028,678	49,683,469	50,687,815
	147,023	127,150	47,313	30,000
	5,722,411	4,003,781	3,635,629	4,591,374
	12,308	0	268,316	300,000
	17,018,938	19,731,418	19,731,418	46,385,020
	2,863,589	2,942,151	2,625,178	2,915,214
	68,806,594	98,833,178	75,995,018	104,909,423
Budgeted Staffing	179	146	157	143

<sup>\*</sup>Economic Development now includes the Housing Successor to the County Redevelopment Agency.



## **FISCAL**

Appropriation	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2010-11	2011-12	2011-12	2012-13
	Final	Adopted	Final	Adopted
	Budget	Budget	Budget	Budget
Staffing Expenses Operating Expenses Capital Expenditures Reimbursements Contingencies Subtotal	39,281,574	39,168,412	38,559,078	43,061,868
	18,895,517	25,981,727	21,583,508	23,364,855
	185,913	338,750	179,667	285,000
	(1,660,396)	(4,074,962)	(2,954,626)	(1,673,664)
	10,535,201	2,676,638	7,129,493	4,795,573
	67,237,809	64,090,565	64,497,120	69,833,632
Operating Transfers Out  Total	600,919 67,838,728	4,000,000 68,090,565	4,045,000 68,542,120	09,833,632
Revenue				
Taxes Realignment State and Federal Aid Fee/Rate Other Revenue Operating Transfers In Fund Balance/Use of Unrestricted Net Assets Net County Cost Total	331,935	980,000	18,000	926,500
	0	0	0	0
	104,318	54,500	925,062	150,481
	25,306,124	27,440,340	27,864,933	29,852,768
	5,714,812	4,780,479	5,189,379	6,360,536
	0	0	0	0
	11,462,206	10,549,141	10,549,141	7,284,046
	24,919,333	24,286,105	23,995,605	25,259,301
	67,838,728	68,090,565	68,542,120	69,833,632
Budgeted Staffing	572	524	511	513



#### ARROWHEAD REGIONAL MEDICAL CENTER

Appropriation	Fiscal Year* 2010-11 Final Budget	Fiscal Year* 2011-12 Adopted Budget	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
Staffing Expenses	201,506,225	213,537,902	213,455,055	234,420,563
Operating Expenses	211,735,856	218,350,481	234,226,490	221,099,068
Capital Expenditures	11,011,810	18,459,525	16,329,447	19,137,833
Reimbursements	(12,500)	0,439,323	(139,321)	19,137,033
Contingencies	13,480,579	172,045	172,045	172,045
Subtotal	437,721,970	450,519,953	464,043,716	474,829,509
	107,721,070	100,010,000	101,010,710	17 1,020,000
Operating Transfers Out	9,812,306	8,896,317	11,713,936	9,794,216
Total	447,534,276	459,416,270	475,757,652	484,623,725
Revenue				
Taxes	0	0	0	0
Realignment	0	0	0	0
State and Federal Aid	316,636,133	293,405,249	307,854,556	325,922,825
Fee/Rate	89,696,625	86,684,872	86,684,872	78,120,942
Other Revenue	14,664,624	5,395,762	4,630,025	6,576,002
Operating Transfers In	27,012,034	64,118,180	66,775,992	65,657,499
Fund Balance/Use of Unrestricted Net Assets	(475,140)	9,812,207	9,812,207	8,346,457
Net County Cost	0	0	0	0
Total	447,534,276	459,416,270	475,757,652	484,623,725
Budgeted Staffing	3,116	3,225	3,416	3,507

<sup>\*</sup>Restated to include Medical Center Capital Facility Lease Payment. Previously included in Human Services operational group. Note: Includes appropriation and revenue for ARMC's Capital Improvement Funds.



# **HUMAN SERVICES**

Appropriation	Fiscal Year* 2010-11 Final Budget	Fiscal Year* 2011-12 Adopted Budget	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
Staffing Expenses	448,168,397	504,060,623	466,927,020	522,598,718
Operating Expenses	900,402,638	942,431,142	854,295,625	949,692,785
Capital Expenditures	7,001,873	10,591,179	4,048,640	10,965,700
Reimbursements	(44,809,884)	(47,130,689)	(45,036,036)	(44,776,243)
Contingencies	102,312,857	64,725,403	95,477,530	70,224,282
Subtotal	1,413,075,881	1,474,677,658	1,375,712,779	1,508,705,242
Operating Transfers Out	38,801,283	44,614,453	37,911,523	43,059,432
Total	1,451,877,164	1,519,292,111	1,413,624,302	1,551,764,674
Revenue				
Taxes	34,783	36,396	29,204	32,374
Realignment	146,553,181	156,034,910	161,861,903	167,851,315
State and Federal Aid	1,085,522,774	1,093,541,725	1,016,042,223	1,101,552,737
Fee/Rate	50,475,942	69,454,690	40,518,812	75,408,831
Other Revenue	31,096,520	30,316,792	31,395,970	31,760,348
Operating Transfers In	570,564	5,111,242	1,059,261	6,237,620
Fund Balance/Use of Unrestricted Net Assets	70,535,359	98,622,582	98,622,582	99,855,328
Net County Cost	67,088,041	66,173,774	64,094,347	69,066,121
Total	1,451,877,164	1,519,292,111	1,413,624,302	1,551,764,674
Budgeted Staffing	7,473	7,182	7,294	7,229

<sup>\*</sup>Restated to remove Medical Center Capital Facility Lease Payment. Now included under ARMC.



# LAW AND JUSTICE

Appropriation	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2010-11	2011-12	2011-12	2012-13
	Final	Adopted	Final	Adopted
	Budget	Budget	Budget	Budget
Staffing Expenses Operating Expenses Capital Expenditures Reimbursements Contingencies Subtotal	539,553,428	545,887,182	552,448,815	598,703,243
	160,656,578	194,196,430	203,802,898	258,844,663
	9,951,032	12,792,482	7,323,432	12,057,563
	(26,140,868)	(22,425,914)	(30,645,307)	(73,104,001)
	38,582,274	20,861,398	36,442,415	21,386,874
	722,602,444	751,311,578	769,372,253	817,888,342
Operating Transfers Out  Total	5,360,342	3,348,417	4,647,647	6,068,191
	727,962,786	754,659,995	774,019,900	823,956,533
Revenue				
Taxes Realignment State and Federal Aid Fee/Rate Other Revenue Operating Transfers In Fund Balance/Use of Unrestricted Net Assets Net County Cost  Total	117,500,000	120,000,000	127,100,000	135,600,000
	2,700,630	2,700,630	2,700,630	2,700,630
	92,616,916	72,828,358	129,159,599	162,140,496
	164,241,091	175,624,495	142,911,705	152,500,014
	9,674,078	9,437,777	10,155,790	11,990,786
	1,310,356	1,775,046	1,949,781	1,065,228
	35,598,842	38,837,396	38,837,396	36,535,911
	304,320,873	333,456,293	321,204,999	321,423,468
	727,962,786	754,659,995	774,019,900	823,956,533
Budgeted Staffing	5,491	5,239	5,409	5,477





## **OPERATIONS AND COMMUNITY SERVICES**

Appropriation		Fiscal Year 2010-11 Final Budget	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
Staffing Expenses Operating Expenses Capital Expenditures Reimbursements Contingencies	Subtotal	86,716,926 235,177,319 12,582,226 (70,909,102) 209,115,478 472,682,847	88,326,672 289,815,321 24,483,743 (83,546,143) 196,428,892 515,508,485	82,075,915 230,211,919 17,144,990 (75,740,752) 213,184,891 466,876,963	88,084,502 278,108,332 22,179,511 (82,713,797) 167,929,554 473,588,102
Operating Transfers Out	Total	19,236,188 491,919,035	20,900,468 536,408,953	17,174,097 484,051,060	20,640,584 494,228,686
Revenue					
Taxes		17,147,258	17,209,867	18,132,467	16,850,683
Realignment State and Federal Aid		0 72.811.470	0 93,795,793	0 68,306,956	0 71,080,260
Fee/Rate		104,390,323	124,626,241	102,936,214	104,241,500
Other Revenue		11,755,508	14,244,018	13,347,722	11,001,063
Operating Transfers In		26,179,759	22,200,223	23,168,735	26,359,028
Fund Balance/Use of Unrestricted	d Net Assets	231,011,033	224,582,572	224,582,572	221,197,902
Net County Cost		28,623,684	39,750,239	33,576,394	43,498,250
•	Total	491,919,035	536,408,953	484,051,060	494,228,686
Budgeted Staffing		1,557	1,474	1,447	1,405



# CAPITAL IMPROVEMENT PROGRAM

Appropriation	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2010-11	2011-12	2011-12	2012-13
	Final	Adopted	Final	Adopted
	Budget	Budget	Budget	Budget
Staffing Expenses Operating Expenses Capital Expenditures Reimbursements Contingencies Subtotal	0 15,105,713 226,968,268 0 0 242,073,981	0 7,238,084 235,297,679 0 0 242,535,763	7,319,130 231,247,727 0 0 238,566,857	9,806,852 173,909,619 0 0 183,716,471
Operating Transfers Out  Total	27,608,480	4,200,893	17,164,517	21,527,523
	269,682,461	246,736,656	255,731,374	205,243,994
Revenue				
Taxes Realignment State and Federal Aid Fee/Rate Other Revenue Operating Transfers In Fund Balance/Use of Unrestricted Net Assets Net County Cost	0	0	0	0
	0	0	0	0
	86,160,619	78,863,903	79,130,728	31,647,722
	73,000	0	0	0
	167,277	42,773	47,774	53,423
	112,210,937	82,754,880	88,923,480	69,164,926
	71,070,628	85,075,100	87,629,392	104,377,923
	0	0	0	0
	269,682,461	246,736,656	255,731,374	205,243,994



# OTHER - FUNDING

Appropriation		Fiscal Year 2010-11 Final Budget	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
Staffing Expenses		0	0	0	0
Operating Expenses		9,713,391	9,764,921	8.608.248	11,986,275
Capital Expenditures		0	6,000,000	11,500,000	11,500,000
Reimbursements		0	0	0	0
Contingencies		124,577,283	129,003,044	143,886,077	131,495,493
-	Subtotal	134,290,674	144,767,965	163,994,325	154,981,768
Operating Transfers Out	<b>-</b>	160,266,942	133,407,248	149,979,016	125,171,026
	Total	294,557,616	278,175,213	313,973,341	280,152,794
Revenue					
Taxes		436,731,319	437,051,422	441,433,975	433,430,563
Realignment		1,799,000	1,799,000	1,799,000	1,799,000
State and Federal Aid		3,198,456	3,165,223	3,420,223	(5,595,511)
Fee/Rate		53,459,305	84,457,225	84,637,225	75,933,495
Other Revenue		45,110,766	32,527,865	34,899,487	28,806,489
Operating Transfers In		32,466,483	75,345,324	80,315,399	57,238,267
Fund Balance/Use of Unrestricted Net Ass	ets	85,081,440	126,661,159	126,661,159	155,203,551
General Fund Unreserved Fund Balance		51,474,803	69,913,117	69,913,117	60,449,354
Use of Reserves		71,358,344	4,864,427	5,218,640	5,000,000
Net County Cost		(485,122,300)	(531,107,758)	(501,026,816)	(525,517,517)
Contributions to Reserves		(1,000,000)	(26,501,791)	(33,298,068)	(6,594,897)
	Total	294,557,616	278,175,213	313,973,341	280,152,794

